STATUTES
Artificial Intelligence for
Libraries, Archives, and Museums

AI4LAM

Date: December 3 2025

Member organizations signing the Memorandum of Understanding,

RECOGNISE the important role of the artificial intelligence solutions (AI) in cross-sectoral domain of the AI4LAM stakeholders network being Libraries, Archives, and Museums (LAM), as well as universities, industry and related AI-development areas;

HAVING IN MIND MoU signed between the National Library of Norway and Stanford University Libraries on December 7 2018 to launching the first activities in the field of AI to transform, support and shape cultural heritage and research to contribute to the commonwealth of knowledge by applying AI for the benefit of humankind; and

HAVING IN MIND MoU signed between National Library of Norway and the Stanford University Libraries in June 2024 to taking the concepts and projects of Artificial Intelligence for libraries, archives, and museums (AI4LAM) to a new level to enhance functions and services in large research libraries; and

HAVE THEREFORE AGREED ON THE FOLLOWING PROVISIONS:

ARTICLE 1.
NAME — SEAT — TERM

1.1   Name

The organization is incorporated as international global organization under the name of the "Artificial Intelligence for Libraries, Archives, and Museums", abbreviated to "AI4LAM".

1.2   Seat

The Member Organizations agree that the National Library of Norway shall host the AI4LAM in the Transition Period as defined below.

The seat is located at the National Library of Norway, which offers administrative and operational support to the organization in the first three years of its establishment.

The organization has its registered seat in Oslo:

Henrik Ibsens gate 110,
0255 Oslo,
Norway.

The seat may be transferred to another location, with the change duly reflected in the Statutes; however, only the Board of Directors ("BOD") as defined below, acting unanimously, has the authority to decide on such a transfer.

1.3   Term

The Organization is established for an indefinite period of time.

The initial three-year period shall be recognized as the Transition Period (the "Transition Period"), during which a sustainable organizational model will be developed. During this time, AI4LAM's primary focus will be on fostering participation and engagement.

Upon the conclusion of the Transition Period, the BOD will conduct a review of AI4LAM's operations, hosting and governance structure, and may propose amendments to the Statutes. Any agreed-upon revisions will take effect for the future Term.

ARTICLE 2.
VISION, AIM, AND MISSION— STRATEGIC FOUNDATIONS — CORE PRINCIPLES

2.1 Vision, Aim, and Mission

Vision:

AI4LAM envisions a future where the collective strength of libraries, archives, and museums drives innovation in the cultural heritage sector through responsible, reliable, and trustworthy AI solutions, fostering cultural development and societal growth for a better tomorrow.

Aim:

AI4LAM aims to empower Member Organizations to serve as ambassadors for the responsible implementation of AI in LAMs by providing a strategic platform for discussion, knowledge sharing and collaboration while developing and promoting the implementation of shared ethical AI practices and tools.

Mission:

AI4LAM is a technologically focused organization dedicated to advancing development, enhancing knowledge, and accelerating the adoption of AI applications and solutions in, for, and by libraries, archives, and museums. By uniting efforts and sharing concrete experiences, AI4LAM will drive the digital transformation of cultural heritage while cultivating a knowledge base and educational resources for cultural heritage professionals worldwide.

2.2 Strategic Foundation: Directions and Objectives Framework

Technology Driven AI Organization:

Accelerating AI adoption by uniting LAM organizations, researchers, and industry to advance AI and create impactful solutions through innovation and shared expertise. By implementing cutting-edge AI technologies and fostering interdisciplinary research, the organization will

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actively address contemporary challenges of digital transformation and ethical AI integration. Through collaboration and knowledge exchange, it will support LAM institutions of all sizes in adapting to evolving technological landscapes, ensuring sustainable and forward-thinking AI-driven solutions.

Cross-Sectoral Open Knowledge Hub:

Facilitating knowledge exchange to strategically support LAM institutions of all sizes in their AI initiatives through a diverse range of platforms, including in-person and online events, a unified web portal, the annual Fantastic Futures conferences, the AI Academy, and the AI Strategic Forum. It will foster competence and workforce development, driving innovative solutions to address the evolving challenges across various sectors of LAM.

Dynamic and Participatory Community:

Fostering an inclusive, efficient, and effective platform that enables meaningful and ongoing professional interaction among all stakeholders—organizations and professionals—who are interested in AI solutions within the LAM sector. By prioritizing diversity and accessibility, the community working in Working Groups, Chapters, Regional and National Networks ensures equitable participation and collaboration, empowering voices from various backgrounds and expertise.

Ethical and Trustworthy AI Advancement:

Facilitating an AI-oriented international and institutional discussion platform for LAM policy and strategy development toward AI-supported digital transformation. Through transparent dialogue and knowledge-sharing it will actively address concerns and reservations regarding AI adoption in LAM. By fostering trust, promoting responsible AI practices, and demonstrating tangible benefits, it will help organizations and professionals navigate challenges, mitigate risks, and embrace AI-driven solutions with confidence.

Accountable and Resilient Management:

Establishing a productive organizational model and governance framework that ensures efficiency, member-focused leadership, and informed decision-making. Grounded in democratic principles, it will promote transparency, inclusive participation, and collective responsibility, enabling members to engage in open dialogue and contribute to governance processes. By fostering accountability and resilience through equitable representation and fair decision-making procedures, the organization will ensure adaptability and sustainable growth.

2.3 Objectives Framework

Accelerate AI Adoption: Facilitate the responsible integration of AI-driven tools and solutions within LAM institutions through collaboration, research, and technological innovation.

Promote Ethical AI Use: Advocate for responsible AI practices that align with international ethical standards, ensuring trustworthiness and fairness in AI applications.

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Strengthen Knowledge Sharing: Establish cross-sectoral platforms, including conferences, training programs, and online resources, to support competence development and professional growth.

Enhance Strategic Decision-Making: Equip leaders with the knowledge, insights, and resources necessary to foster strategic leadership focused on the implementation of AI-driven solutions.

Address LAM Challenges: Tackle contemporary issues faced by LAM institutions to fully integrate digital transformation through AI-driven solutions.

Democratic and Adaptive Governance Framework: Establish the AI4LAM governance structures that enable informed, democratic, and transparent decision-making while promoting resilience and adaptability.

2.4 Guiding Principles of Collaboration and Core Values

Each of the Member Organizations vows to Core Values of the AI4LAM:

Innovative and Inspiring: We recognize that AI can transform how LAMs fulfil their missions, and that LAMs may also enrich the global practice of AI. We seek to illuminate the possibilities of AI and inspire the LAM sector to make the most of the changes to come.

Ethical: We believe that core LAM competencies leave us uniquely positioned to navigate the ethical deployment of AI. Our commitment to public good, access to domain expertise, and capacity for transparency can set us apart from other AI practitioners.

Impactful: We strive to balance the use of AI to address challenges understood within the LAM community with opportunities to more directly and visibly effect positive change in our world.

Open, Transparent and Repeatable: We prioritize open data, shared models, and repeatable outcomes, not only to maximize benefits across all LAM's and the wider AI community, but also as key ingredients to ethical practice.

Collaborative: We work together, as professionals and institutions - large and small – to identify common challenges and develop shared solutions for the AI4LAM community, but also look to collaborate with other communities and partners that have similar commitment to these values.

Inclusive: We value diversity fundamentally and believe this should be reflected across our membership, through the partnerships we forge, and in the work we produce. We recognize that the data, technical capabilities, domain expertise, and general resources necessary for success are distributed across organizations, large and small, public and private. We aim to foster world class, interdisciplinary expertise as we maintain a community that is just as welcoming to beginners.

Each of the Member Organizations agrees in relation to its respective obligations and responsibilities under this Statutes, to perform such obligations and bear such responsibilities in a manner consistent with the Guiding Principles of Collaboration and Core Values.

The BOD shall establish such internal regulations and practices as shall ensure that AI4LAM acts and facilitates behaviour in accordance with these Core Values.

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ARTICLE 3.
ORGANIZATIONAL STRUCTURE — GOVERNANCE

3.1 Organizational Structure

The Member Organizations establish the following governance bodies: the Advisory Council, Board of Directors, Secretary General, and Secretariat.

The Member Organizations establish the following operational bodies: Expert Committee, Program Chapters, and Working Groups, along with any additional entities as deemed necessary, such as Advisory Boards, Programme Committees, Regional Units, National Nodes and similar.

Additional operational bodies may be established in alignment with AI4LAM's strategic needs and ongoing development. Any Member Organization can propose the establishment of an operational body with a proposal to the BOD. BOD defines the number of members in each operational team, the procedure for their establishment, and their terms of reference, taking into account existing workflows.

3.2 Governance Composition and Powers

Governance shall be conducted with transparency, democracy, and inclusivity, ensuring active participation and equitable representation for all.

The AI4LAM operates under a two-tier governance structure, consisting of a management level with operational support, and a expert consultation level.

During the Transition Period, the initial Advisory Council (AC), Board of Directors (BOD), and Secretary General (SG), along with Expert Committee (EC), Program Chapters (PC) and Working Groups (WG)—shall be formed from the existing active AI4LAM entities.

This process will facilitate the transition into a more sustainable organizational structure while ensuring the continuous operation of AI4LAM before and beyond the Commencement Date.

The Secretary General and the Secretariat will be in the Transition Period formed by the National Library of Norway as host institution.

3.2.1 Management Level

Advisory Council

Advisory Council (the "AC") shall serve as the supreme advisory governing board within the AI4LAM, providing strategic guidance, recommendations, long-term vision, and expert counsel to ensure the organization's sustainability and alignment with its mission.

While it holds the highest advisory capacity, its role is consultative rather than executive, meaning it does not engage in direct day-to-day decision-making or operational management. Instead, it advises the decision-making bodies, offering recommendations and insights to shape policies, initiatives, and strategic directions. While the AC will not have formal decision-making

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authority, it will function in a consultative capacity, supporting informed decision-making by leveraging external expertise.

The AC shall be composed of representatives of 15 Member Organizations, which organizations shall be elected from among all Member Organizations of the AI4LAM. Elections shall take place every three years. Each elected Member Organization shall designate one representative ("Councillor"). Any Member Organization is free to change their representative in the AC at any time.

Only cultural heritage organizations—such as libraries, archives, and museums—that actively participate in AI4LAM activities and engage in the field of AI may be represented in the AC upon submitting a written charter for elections. BOD publishes the call for elections.

All Member Organizations are eligible to vote for the member representatives to be elected in the AC, except for Member Organizations who are in arrears by 31st December of the previous year.

Board of Directors

Board of Directors (the "BOD") shall serve as the executive governing body, responsible for high-level strategic decision-making and overall organizational leadership. Elected from among the Member Organizations within the AC, the BOD will hold full formal decision-making authority, ensuring effective governance and strategic direction. Any Member Organization is free to appoint and change their representative in the BOD at any time.

Composition and Powers of the BOD

The Councillors of the Advisory Council (AC) elect five to eight (5-8) representatives from among themselves to the BOD for a term of three (3) years, with the possibility of re-election. The composition of the BOD must reflect the various working areas of AI4LAM and ensure a balanced representation in terms of gender, diversity, geographic coverage, expertise, and stakeholder inclusion. Only representatives of libraries, archives, and museums (LAM organizations) are eligible for election to the BOD.

The BOD members then elect a President to chair the BOD, with the support of the Vice-President and Treasurer who are elected among BOD members and appointed by the President. The President presides over the annual meetings of the Member Organizations, the quarterly meetings of the Advisory Council (AC), and the monthly meetings of the BOD. In the event of the President's unavailability, the Vice-President shall assume their duties. The Treasurer works closely with the SG on budget related subjects, supervising the overall finances of the organization.

During the initial Transitional Period of three (3) years, the first BOD and its President shall be appointed from among the existing Secretariat Member Organizations of AI4LAM—namely, the National Library of Norway, Stanford University Libraries, Bibliothèque nationale de France, the Smithsonian Institution, the British Library, and the Library of Congress—as well as additional members, as deemed appropriate. In this period BOD shall consist of up to eight (8) Member Organizations.

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The BOD is in charge of achieving the purpose and directing the AI4LAM activities by implementing the decisions, instructions and recommendations adopted by the AC. The BOD has all powers except those expressly reserved or delegated to the other bodies of the Organization. The BOD has the power to decide upon:

1. Any amendment to the Statutes;
2. Adoption and amendment of other operational procedures within the organization;
3. Elections to the AC;
4. Appoint the Vice-President and Treasurer from amongst its members, and dismiss them;
5. Appointment and dismissal of Secretary General;
6. Appoint or dismiss members of the Expert Committee;
7. Prepare and approve of the annual budget and accounts;
8. Prepare and approve of the short term implementation plan and long term strategy;
9. The dissolution of the Organization as well as merger, demerger, transformation or any other restructuring;
10. Confirm and dissolve the AI4LAM operational bodies proposed by the Expert Committee;
11. Admittance and termination of Member Organizations;
12. Prepare and confirm the membership model and fees for Member Organizations and present them to the Member Organizations;
13. Prepare the meetings of the AC and yearly Members Organizations meetings, and propose themes to be addressed;
14. Represent the organization in an official capacity at public functions.

The BOD shall strive to adopt its decisions by consensus. If a vote proves necessary, votes may be taken by in-person or by electronic means. The BOD makes its decisions by simple majority of the votes cast by the BOD members present. In the event of a tied vote, the President has a casting vote. If two state organisations on the board are under the control of one federal government, they will only have one vote.

The BOD delegates full authority for day-to-day management and operations to the SG.

End of Mandate

Member Organization represented on the BOD may resign by providing notice to the President. If a new BOD Member Organization is not appointed beforehand, the remaining BOD members shall continue to oversee responsibilities until the next AC meeting, where a definitive appointment will be made if necessary.

Secretary General and Secretariat

Secretary General (the "SG") shall provide guidance and support to the AC and BOD while overseeing the implementation of decisions. With the day-to-day management of AI4LAM, the SG will ensure operational efficiency and strategic alignment. The SG will be appointed by the BOD.

Secretariat shall provide administrative support to both management-level and expert-level bodies. Its functions shall include: coordination of the implementation of AC and BOD decisions, operational support of operational logistics, scheduling meetings, and ensuring smooth communication across levels, documentation and record-keeping, financial administration and assisting with budget planning and financial reporting.

The Secretary General leads the AI4LAM Secretariat. The SG discharges duties in accordance with the Statutes and other operational procedures. The SG will ordinarily be invited to attend meetings of the AC, the BOD, and Expert Committee (EC) ex officio.

Based on authorization by the BOD the SG has the following powers and duties:

1. Conduct daily management tasks and activities as delegated by the BOD, including overseeing and administering the finances of AI4LAM;
2. Perform administrative actions and other necessary arrangements, including those related to legal proceedings;
3. Implement decisions and facilitate coordination between all organizational bodies while advising on AI4LAM's strategic development;
4. Prepare reports for the BOD and AC;
5. Represent the AI4LAM in external engagements and at public functions;
6. Supervise administrative functions and facilities of the Secretariat.

The Secretary General and the other staff of the Secretariat are compensated for their activities.

3.2.2 Expert Level

Expert Committee

Expert Committee (the "EC") shall serve as an independent consultative body, offering expert advice and strategic recommendations on AI4LAM's scientific and technical development. Its members, appointed from the Member Organizations or the community of professionals, will represent key areas of AI4LAM's work.

The EC oversees the coordination of AI4LAM's working areas while actively contributing to various initiatives, including the Academy, the Fantastic Futures conference program committee, and both in-person and online events.

The EC shall consist of up to twenty (20) professionals, appointed by the BOD for renewable three-year terms. EC members must possess significant expertise in at least one field of AI, actively engage in AI4LAM community activities, and represent one of AI4LAM's working areas, including participation in Working Groups. To ensure comprehensive coverage of all expert areas within AI4LAM, the BOD may appoint new EC members at any time.

EC members elect one representative among themselves as the Chair of the EC, who convenes and presides over all EC meetings and facilitates communication with management-level bodies in close cooperation with the SG. The EC will meet monthly and provide advice and guidance to the AC and BOD. The SG will ordinarily be invited to attend EC meetings for coordination and communication purposes.

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The BOD delegates expert work of the AI4LAM to the EC. The EC shall prepare documentation for establishment of expert bodies and annual report of the expert work of the AI4LAM for the BOD, submitted to the SG. The reports cover technological and scientific advancements within AI4LAM and include recommendations for improving the organization's work.

Based on authorization by the BOD, the EC has the following powers and duties:

1. Propose the formation and appointment of Program Chapters (PC), Working Groups (WG), and other expert bodies, subject to validation by the BOD;
2. Recommend the adoption and amendment of operational procedures within expert bodies to the BOD;
3. Appoint and dismiss the Chair from among its members;
4. Coordinate activities, develop, and approve the working plans of expert bodies;
5. Represent the organization and its work at scientific and professional events.

Program Chapters

Program Chapters (the "PC") shall be established to carry out specific program activities within regional contexts or other relevant areas, such as language-based initiatives. Their functions include chapters program implementation, community engagement, knowledge sharing and capacity building, and contributing to guidelines and frameworks that reflect regional or specialized priorities, supporting projects and advancements within their respective focus areas.

Any Member Organization or professional actively engaged in the AI4LAM community work and activities can propose formation of a new PC. PCs will be established once a written charter has been submitted and approved by the EC, and validated by the BOD.

Upon their formation, members of the PCs will be appointed by the EC. Their efforts will be aligned with AI4LAM's Strategic Directions, Objectives, and any short-term activity plans, ensuring meaningful and effective contributions to the organization's mission. The PCs shall prepare short monthly reports and an annual report of the expert work done in the PC, submitted to the EC.

Working Groups

Working Groups (the "WG") shall be established to carry out specific, time-limited program activities that advance, develop, and support AI4LAM's strategic working areas and directions.

Any Member Organization or professional actively engaged in the AI4LAM community work and activities can propose formation of a new WG. WGs will be established once a written charter has been submitted and approved by the EC, and validated by the BOD.

Upon their formation, members of the WGs will be appointed by the EC. Their efforts will be aligned with AI4LAM's Strategic Directions, Objectives, and any short-term activity plans, ensuring meaningful and effective contributions to the organization's mission. The WGs shall prepare short monthly reports and an annual report of the expert work done in the WG, submitted to the EC.

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3.3 Representation and Limited liability

The AI4LAM strives to adopt decisions by consensus. If voting is necessary, the organization ensures that all Member Organizations have equal voting rights, including anonymous voting.

The AI4LAM is validly represented in legal proceedings and towards third parties by either:

1. the President or Vice-President of the Board of Directors acting alone;
2. a proxy holder appointed by the Board of Directors;
3. within the limits of daily management, by the Secretary General.

The members of the Advisory Council, the Board of Directors and the Secretary General shall not be personally liable for the commitments of the AI4LAM. They are only liable for the (non)performance of their function including the misconduct in their responsibilities and tasks.

The Member Organizations do not assume any personal liability in that capacity for the commitments of the Organization.

ARTICLE 4.
MEMBERSHIP — ADMISSION CONDITIONS — RIGHTS AND OBLIGATIONS

4.1 Membership and Admission Conditions

The AI4LAM organization is comprised of Member Organizations.

Member Organizations are legal entities established in accordance with the laws and customs of the country of origin or constituted as an intergovernmental organization pursuant to an international treaty in accordance with principles of international law.

Interested organizations working in the field of AI for LAM sector may be admitted to the AI4LAM as a Member Organization by signing the AI4LAM Membership Application Form approved by the BOD, and attached to the Statutes. Fully signed Membership Application Form for admission as Member Organization shall be submitted to the Secretariat. Membership is granted by the BOD.

Member Organizations that want to become members of the AI4LAM must meet the following requirements:

1. Share common interests in AI research, implementation, education and innovation technology, strategies, and policies.
2. Provide, share or use AI driven tools and solutions in and for LAM environment.
3. Represent one or more of the following legal entities, but not limited to:
   - cultural heritage institutions such as libraries, archives, museums, and galleries;
   - universities, and faculties;
   - research organizations and institutes related to AI-development areas that focus on LAM environment;
   - associations; and
   - for-profit organizations in industry.

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The presence of the Members Organizations is global and not limited to country, region or other territorial definition.

A Member Organization may withdraw from AI4LAM at any time by submitting a written request to the Secretariat.

Membership of the Member Organization may be terminated when a Member Organization is dissolved or liquidated, or no longer meets the conditions of admission. The BOD may terminate the membership of a Member Organization in the following cases:

1. If the organization acts in a manner that seriously damages the reputation of AI4LAM;
2. If the organization fails to pay its financial contribution, and an official reminder remains unaddressed for more than ninety (90) calendar days from the date of issuance, without a valid postponement request approved by the BOD.

The number of Member Organizations shall not fall below ten. In the event that the number falls below ten, the BOD may propose the dissolution of the Organization.

4.2 Rights and Obligations

Each of the Member Organizations shall:

1. Ensure that representatives of the Member Organizations within the AI4LAM management and expert operational teams will actively participate and attend meetings as reasonably required; and
2. Each of the Member Organizations commits to work with the other Member Organizations in a collaborative manner, to act with transparency, openness and fairness, to support the vision of the AI4LAM in international collaboration, with no commercial purpose and no political affiliation, and to act in good faith towards the other Member Organizations in all matters relating to the AI4LAM.

Member Organizations have the following rights:

1. Nominate candidates for the AC and BOD;
2. Appoint a representative to the AC and BOD upon election;
3. Attend meetings of the Member Organizations;
4. Vote in Member Organization meetings to appoint the AC;
5. Engage in the Organization's activities;
6. Propose new strategic directions and initiatives;
7. Host the Organization's annual and other events;
8. Receive discounted fees for their employees' attendance at the annual event;
9. Access reduced fees for Academia participation;
10. Resign from the Organization if desired;
11. Present a personal defense before the BOD prior to potential membership exclusion.

Member Organizations have the following obligations:

1. Pay the annual membership fee.
2. Adhere to the Statutes, operational procedures and decisions of the management bodies.

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3. Ensure that appointed members in the AI4LAM management and expert boards take an active role.
4. Notify the Secretariat of any changes in membership status.

4.3 Resignation of Member Organizations

Member Organization may resign from the Organization at any time by submitting a written notice of resignation to the BOD.

The resignation shall take effect upon receipt of the notice unless a later date is specified therein.

The resigning Member Organization shall remain liable for any outstanding obligations or dues incurred prior to the effective date of resignation. Resignation does not entitle the Member Organization to a refund of any membership fees or contributions already paid.

ARTICLE 5.
FINANCING AND FEES — FINANCIAL YEAR AND BUDGET

5.1 Financing and Fees

The Organization is financed through the fees of its Member Organizations.

The Organization may also accept:

1. Subsidies or grants by Member Organizations, other organizations or legal persons, subject to review and acceptance by the BOD;
2. Donations or other assets free of legal encumbrances, subject to review and acceptance by the BOD;
3. Project funding or other funding opportunities for support of the Organization activities and plan implementation.

Member Organizations shall pay annual membership fees as determined by the BOD for each upcoming accounting year.

To support the Transition Period, the National Library of Norway and the Stanford University Libraries have committed to funding operational support, including the recruitment of the first staff members and the financing of overhead expenses.

Upon the conclusion of the Transition Period, the financial contributions of Member Organizations (the membership fees) shall be sufficient to sustain AI4LAM and its operational support through the implementation of a common financial scheme, whereby the larger contributions previously made by the National Library of Norway and the Stanford University Libraries are minimized and brought into alignment with those of the other Member Organizations.

The membership fees, and the reporting currency of the Organization shall be the Euro for the annual accounts and all other official accounting, tax and legal documents.

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5.2 Financial Year and Budget

The financial year is the calendar year.

The annual budget, detailing the organization's income and expenditure for the next financial year and linked to its activities and resources, is overseen by the BOD Treasurer in cooperation with the SG. The SG monitors day-to-day budget management. Secretariat prepares the draft annual budget report, which is reviewed by the BOD and presented to the AC and Member Organizations on the annual members meeting.

ARTICLE 6.
AMENDMENTS TO STATUTES — DISSOLUTION AND CHANGES

6.1 Amendments to Statutes

The BOD shall have the authority to modify and amend the Statutes. Upon deciding that changes are necessary, the BOD shall present the proposed modifications to the AC at least one (1) month before implementation.

Additionally, all changes must be presented to Member Organizations at the annual members' meeting, provided they do not result in financial consequences for these organizations. Any amendments affecting the organizational structure, financial responsibilities, or other obligations of Member Organizations must be communicated at the annual members' meeting before the year in which they take effect.

Any Member Organization may propose changes to the Statutes to the SG in writing, who then submits the proposal to the BOD. No such changes will be effective without the approval of the BOD.

6.2 Dissolution and Changes

The BOD shall have the authority to dissolve as well as merge, demerge, transform or restructure the Organization.

Signing Member Organizations may request or propose changes to the Statutes by submitting such requests or proposals to the SG in writing, who then submits the proposal to the BOD. No such changes will be effective without the approval of the BOD.

ARTICLE 7.
GENERAL PROVISIONS

7.1 Intellectual Property Ownership

AI4LAM shall only make use of Member Organizations' name and brand with their permission and in good faith, and shall seek to engage with a Member Organization in relation to any

planned communication activity which might be reasonably expected to be relevant to that Member Organization's legal interests or reputation and goodwill.

Nothing in this Statutes shall affect the ownership of intellectual property rights ("IP") in any metadata or datasets or AI technical development which a Member Organization makes available to the other Member Organizations.

AI4LAM has developed and holds the intellectual property rights to:

The AI4LAM digital platform and infrastructure, including its website, both front-end and back-end systems, related databases, and supporting resources. This encompasses a database of members, published documents, event recordings, and all other materials produced by AI4LAM (the "Infrastructure"); and

The AI4LAM visual identity, comprising the AI4LAM logo and other elements of its brand identity (the "Visual Identity").

AI4LAM will provide its Infrastructure and Visual Identity to Member Organizations free of charge for the duration of the Term, for use in connection with AI4LAM, the MoU and the Statutes.

7.2 Confidentiality

Given AI4LAM's commitment to transparency and openness, there will typically be limited sharing of confidential information within AI4LAM. However, it may sometimes be necessary for information to be shared on a confidential basis, for example due to prior legal restrictions imposed by third parties. Accordingly, AI4LAM and each Membership Organization undertakes that it shall:

1. not at any time disclose to any person any information shared with them relating to the business, technical or other activities of AI4LAM or another Membership Organization in relation to which confidentiality has been expressly requested; and

2. use its best endeavors to maintain the confidentiality of such information and not use or disclose such confidential information except to the extent necessary to enable the performance of its obligations and the exercise of its rights under these Statutes, or as otherwise permitted by this clause.

AI4LAM or a Membership Organization may disclose confidential information:

1. to its employees, officers, representatives, advisers, agents or subcontractors who need to know such information for the purposes of carrying out that party's obligations under these Statutes or advising or assisting that party in any matter relating to these Statutes; and

2. as may be required by law, court order or any governmental or regulatory authority.

This clause shall be legally binding on any party notwithstanding their exit from or after any dissolution of AI4LAM.

7.3 Language

These Statutes, along with all other operational procedures and forms of AI4LAM—such as the Membership Application Form—are written in English. The working language of AI4LAM is English, as stated in the MoU, without prejudice to applicable legal obligations.

7.4 Dispute Resolution

Should a dispute arise within the Organization, efforts will be made to resolve it democratically and reach a consensus among members.

If consensus cannot be achieved, the BOD, representing the Organization, shall submit the dispute to mediation. The mediation shall be conducted in English.

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